

# Size matters, except perhaps for pure mathematicians

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RK & B. Berche, EPL 90 (2010) 58002; Scientometrics, published online 24 September 2010.

## Concentration or competition ?

“In the current economic conditions we must concentrate investment where it will have the greatest impact – within our world-class research-intensive universities. ”

[Press release from the Russell Group, 09 July 2010]

“Concentrating research funding and doctoral students in just a handful of universities will damage both the UK university sector and the economy as a whole. ... There is no economic or academic case for the concentration of funding for research or doctoral students.”

[Press release from Million+, 02 March 2010]

So which is best : concentration or competition ?

## Prelude

**Note 1** : Throughout the talk we will refer to the **RAE**.

This is the **R**esearch **A**ssessment **E**xercise, a peer-review process which is carried out in the UK every 5-7 years. The last RAE was in 2008.

Academia was divided into 15 broad areas consisting of 67 units of assessment (UOA's).

E.g., *applied maths* was one UOA. *Physics* was another.

**RAE** measures the quality of research carried out by groups at universities.

Subsequent government funding is determined by the results of RAE.

# Prelude

**Note 2** : We will use word “group” in **RAE** sense.

E.g., if the Uni Leipzig were in UK, their “Applied Mathematics Group” may be drawn from research-active, permanent staff in

- Institut für Theoretische Physik (Computer-oriented QFT, Molecular Dynamics, QFT & Gravity, Statistical Physics, Particle Theory, Condensed Matter)
- Mathematisches Institut (Numerik, Optimierung/Finanzmathematik, stochastik, . . . )
- plus possibly some postdocs.

Leipzig itself would decide on who to submit to **RAE**.

## Group Quantity & Quality

One may expect that, *on average*, a group of size  $N = 10$  is twice as strong as a group of size  $N = 5$ .

I.e., **strength**  $S$  of a group activity is proportional to size  $N$ ,

$$S \propto N.$$

Define the **quality**  $s$  of a group activity as the **strength per head** :  $s = S/N$ .

Then we might expect that *on average* that

$$s = S/N \sim \text{constant},$$

i.e., that **quality is independent of quantity**.

The purpose of this talk is to show that this is not the case !

## Group Quantity & Quality

Lets check quality of group activity from RAE 2008.

Denote the research strength of the  $i^{\text{th}}$  member of the  $g^{\text{th}}$  research group in a given discipline by  $a_{g_i}$ .

This includes the added strength gained or lost by by

- journal & library facilities, computer & equipment access,
- teaching & administration loads,
- managerial support,
- prestige & confidence inspired by history of institute and individual previous successes,
- extramural collaborations,
- etc.

## Group Quantity & Quality

Naively, we expect the strength  $S_g$  of a group of size  $N$  to be

$$S_g = \sum_{i=1}^N a_{g_i} = N\bar{a}_g,$$

where  $\bar{a}_g$  is the mean strength of the  $N$  individuals.

Define **quality** as the strength per head :  $s_g = \frac{S_g}{N}$ .

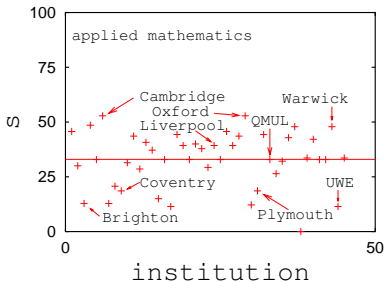
Then

$$s_g = \bar{a}_g$$

so that the quality of the group is the average quality of its individuals.

Let us check this in applied mathematics at RAE 2008.

## Group Quantity & Quality



Indeed,  $s_g = \text{constant} \pm \text{noise}$ .

Quality indeed appears randomly distributed about a mean, with older, prestigious universities tending to be above and newer ones below.

**But this is not the correct picture....**

Note : If you were at or collaborated with a UK uni between 2001-2008, you may be in this plot (or the physics one)!



## Group Quantity & Quality

The previous picture is the basis on which institute & universities are ranked after RAE.

We will see that interpretations based on this are **wrong**.

They are also **dangerous** :

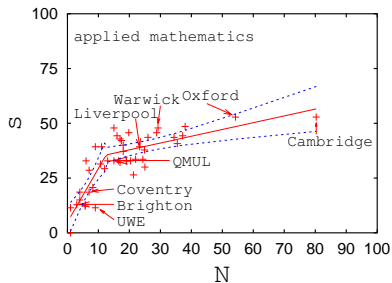
For example Oppenheim & Summers (2008) made the approximation

$$a_{g_j} \approx \bar{a}_g = s_g$$

to estimate individual quality through RAE group quality.

We next plot the data in a different way : quality against quantity...

## Group Quantity & Quality



Quality  $s$  is clearly correlated with groups size  $N$  :  $s = s(N)$ .

What is the nature of this correlation ?

# Group Quantity & Quality

We have to treat research groups as **complex systems**. With

$b_{g\langle i,j \rangle}$  = strength of interaction between individuals  $i$  and  $j$

the strength of the group is

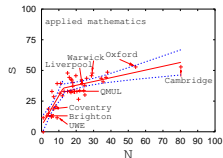
$$S_g = \sum_{i=1}^N a_{g_i} + \sum_{\langle i,j \rangle=1}^{N(N-1)/2} b_{g\langle i,j \rangle} = N\bar{a}_g + \frac{1}{2}N(N-1)\bar{b}_g,$$

where  $\bar{b}_g$  is the mean 2-way interaction strength in group  $g$ .

So the quality is  $s_g = \bar{a}_g + \frac{1}{2}(N-1)\bar{b}_g$ .

Then the expected quality over all groups takes the form

$$s = a_1 + b_1 N.$$



## Group Quantity & Quality

However, two-way communication cannot be carried out between every pair of nodes if  $N$  is too large, say **above**  $N_c$ .

If  $N > N_c$ , *subgroups* or *cliques* or *blobs* form.

If there are  $N/(\alpha N_c)$  subgroups of mean size  $\alpha N_c$ , and if the subgroups interact with strength  $\beta_g$ , then

$$S_g = \underbrace{N\bar{a}_g + \frac{1}{2}N(\alpha N_c - 1)\bar{b}_g}_{\text{intra-subgroup}} + \underbrace{\frac{1}{2} \frac{N}{\alpha N_c} \left( \frac{N}{\alpha N_c} - 1 \right) \beta_g}_{\text{inter-subgroup interaction}}.$$

I.e., we expect a different linear dependency of quality  $s$  on size  $N$  (like a phase transition!).

Note that the quadratic term in  $S$  or linear term in  $s$  is proportional to  $1/N_c^2$

## Group Quantity & Quality

We therefore expect

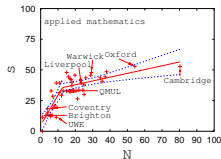
$$s = \begin{cases} a_1 + b_1 N & \text{if } N \leq N_c \\ a_2 + b_2 N & \text{if } N \geq N_c \end{cases}$$

If  $N > N_c$ , we call the group **large**.

If  $N < N_c$ , we call the group **small or medium**.

Since  $b_2 \sim 1/N_c^2$ , the slope to the right is small for large  $N_c$ .

We have now explained



# Critical Mass

**Critical mass** is traditionally viewed as a threshold beyond which research quality “takes off”.

But no evidence for such a threshold has ever been presented [Thompson Reuters (July 2010)].

Mark Harrison [Warwick, 2009] : **“Is there a critical mass in research ? How big is it ? ... I do not claim to know the answer. But I am thoroughly familiar with the question.”**

We will now answer the question in two ways.

First we consider the group as a grand canonical ensemble and then as a canonical one.

## Critical Mass

The *total* strength of a group is

$$S(N) = a_i N + b_i N^2 \quad \text{where } i = 1 \text{ or } 2 \text{ if } N < N_c \text{ or } N > N_c.$$

If  $M$  new nodes become available where should they be allocated?

$$S(N + M) = a_i(N + M) + b_i(N + M)^2.$$

The average increase in societal strength is

$$\frac{\Delta S}{M} = \frac{S(N + M) - S(N)}{M} = a_i + b_i(2N + M)$$

and depends on whether  $N < N_c$  or  $N > N_c$ .

Next we take the limit of this as  $M \rightarrow 0$ .

(I.e., we simply maximize the gradient of  $S(N)$ .)

# Critical Mass

It turns out it is best to support the **small/medium** group if  $N > N_k$  where

$$N_k = \frac{N_c}{2}.$$

If  $N < N_k$ , we call the group **small**.

If  $N_k < N < N_c$ , we call the group **medium**.

It is best to support the medium group ( $N > N_k$ ). Then to support the large group ( $N > N_c$ ) and then the small one.



# Critical Mass

So there are two critical masses in research (for each discipline).

$N_k$  = lower critical mass,

$N_c$  = upper critical mass.

There is no threshold (as Thompson Reuters have said). But  $N_k$  corresponds more closely to the traditional notion of critical mass.

I.e.,

(Lower) critical mass is the minimum size a research team must achieve for it to be viable in the longer term.

# Mass Transfer

We next consider the transfer of nodes within an academic discipline with total numbers fixed.

Group I (e.g., Coventry) is small/medium and has  $N_I < N_c$  staff.

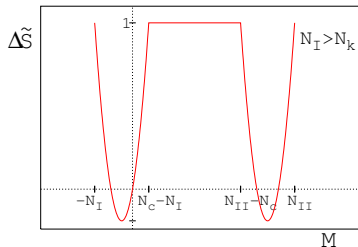
Group II (e.g., Cambridge) is large and has  $N_{II} > N_c$  staff.

We transfer  $M$  nodes from Group II to Group I.

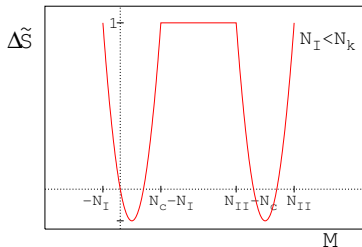
What is  $\Delta S$ , the change in strength of the society ?

# Mass Transfer

We assume  $b_2 = 0$  (large  $N_c$ ).



$$N_k < N_I < N_c$$



$$N_I < N_k$$

It is sensible to transfer nodes from the large group to the medium one.

## How does RAE measures quality ?

At RAE 2008, subject areas were scrutinised to assess the proportion of research work submitted which fell into categories

- 4\* : Quality that is **world-leading** in terms of originality, significance and rigour
- 3\* : Quality that is **internationally excellent** in terms of originality, significance and rigour but which nonetheless falls short of the highest standards of excellence
- 2\* : Quality that is **recognised internationally** in terms of originality, significance and rigour
- 1\* : Quality that is **recognised nationally** in terms of originality, significance and rigour
- Unclassified : Quality that falls below the standard of nationally recognised work

## How does RAE measures quality ?

An example of a UOA **quality profile** is as follows :

| Quality level                      | 4*            | 3*            | 2*            | 1*            | u/c           |
|------------------------------------|---------------|---------------|---------------|---------------|---------------|
| $p_{n*} = \%$ of research activity | $p_{4*} = 15$ | $p_{3*} = 25$ | $p_{2*} = 30$ | $p_{1*} = 20$ | $p_{0*} = 10$ |

Based upon quality profiles, a formula is used to determine how research funding is distributed. In England in 2009/2010 the funding formula is

$$s = p_{4*} + \frac{3}{7}p_{3*} + \frac{1}{7}p_{2*}.$$

The funding allocated to a groups of size  $N$  is then proportional to  $S = sN$ .

## Summary so far

RAE has measured research quality in many academic disciplines in the UK.  
We fit the resulting data to the ansatz

$$s = \begin{cases} a_1 + b_1 N & \text{if } N \leq N_c \\ a_2 + b_2 N & \text{if } N \geq N_c. \end{cases}$$

This gives us the upper and lower critical masses  $N_c$  and  $N_k$  for that subject area.

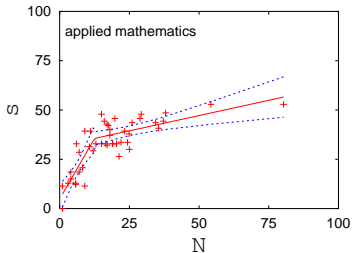
We then divide research groups into



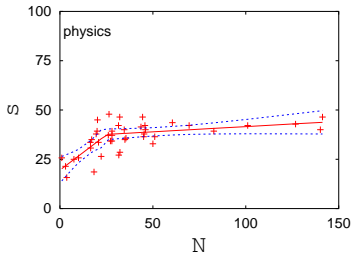
It is best to support medium groups, then large ones and then small.

## Natural Sciences

We start the analysis with theoretical/experimental physics

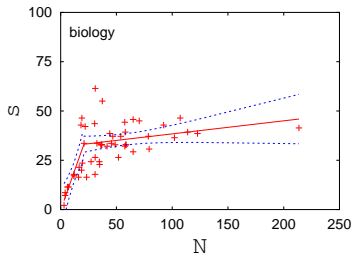


We measure  $N_k = 6 \pm 1$   
(with  $R^2 = 74\%$ )

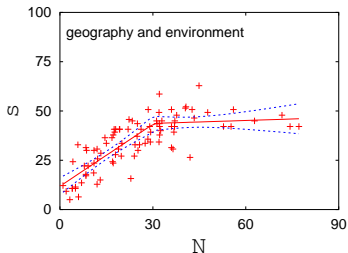


We measure  $N_k = 13 \pm 3$   
(with  $R^2 = 53\%$ )

# Natural Sciences



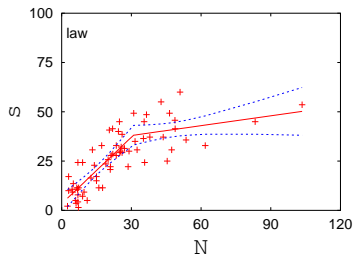
We measure  $N_k = 10 \pm 2$   
(with  $R^2 = 54\%$ )



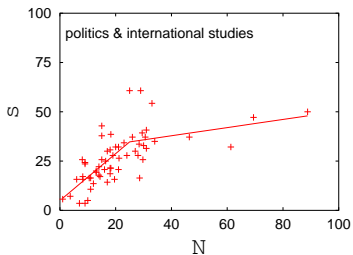
and  $N_k = 15 \pm 2$   
(with  $R^2 = 66\%$ ).



## Other subject areas

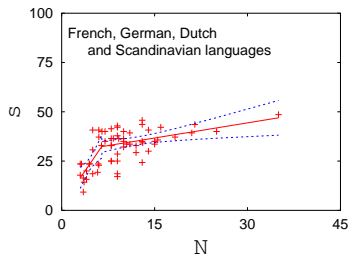


$$N_k = 15 \pm 2$$

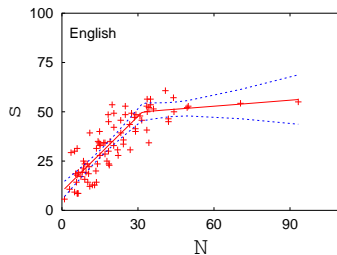


$$N_k = 13 \pm 3$$

## Other subject areas

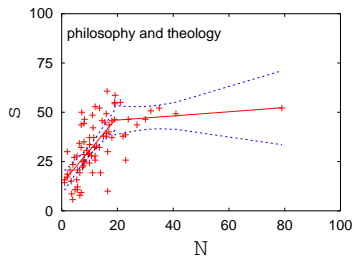


$$N_k = 3 \pm 1$$

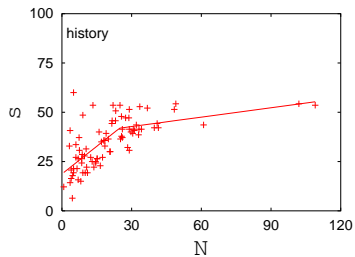


$$N_k = 16 \pm 2$$

## Other subject areas



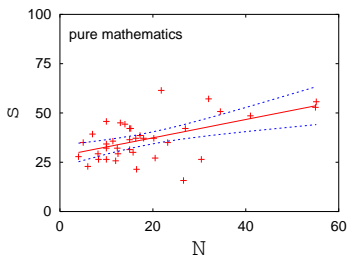
$$N_k = 9 \pm 2$$



$$N_k = 12 \pm 2$$

## Pure mathematics

In pure mathematics, no  
breakpoint was found :



A linear fit has relatively small slope and high intercept implying all groups are large.

The smallest group submitted had  $N = 4$ . So we may estimate  $N_c \lesssim 4$  or

$$N_k \lesssim 2.$$

I.e., pure mathematicians work alone or in pairs - size doesn't matter.

## Critical masses

The estimates for the lower critical masses of 24 (combined) subjects are

| Subject                            | $N_k = N_c/2$ |  | Subject                       | $N_k = N_c/2$ |
|------------------------------------|---------------|--|-------------------------------|---------------|
| Applied mathematics                | $6 \pm 1$     |  | Nursing, etc.                 | $9 \pm 3$     |
| Physics                            | $13 \pm 3$    |  | Computer science <sup>#</sup> | $25 \pm 5$    |
| Earth sciences                     | $15 \pm 2$    |  | Archaeology <sup>#</sup>      | $8 \pm 2$     |
| Biology <sup>‡</sup>               | $10 \pm 2$    |  | Economics                     | $5 \pm 2$     |
| Chemistry                          | $18 \pm 7$    |  | Business                      | $24 \pm 4$    |
| Agriculture, vet. etc <sup>‡</sup> | $5 \pm 2$     |  | Politics                      | $13 \pm 3$    |
| Law <sup>†</sup>                   | $15 \pm 2$    |  | Sociology                     | $7 \pm 2$     |
| Architecture & planning            | $7 \pm 2$     |  | Education                     | $15 \pm 3$    |
| Non-English languages              | $3 \pm 1$     |  | History <sup>‡</sup>          | $12 \pm 3$    |
| English                            | $16 \pm 2$    |  | Philosophy & theology         | $9 \pm 2$     |
| Pure mathematics*                  | $\leq 2$      |  | Art & design <sup>‡</sup>     | $12 \pm 4$    |
| Medical sciences                   | $20 \pm 4$    |  | Other arts                    | $4 \pm 1$     |

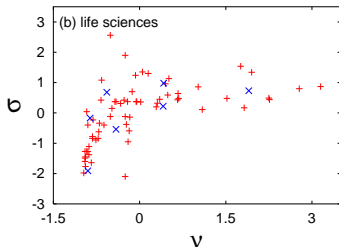
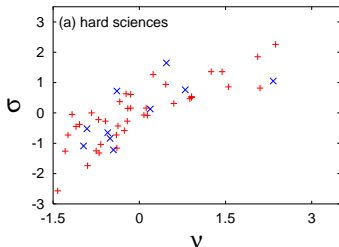
# The French System (AERES)

The data presented above is from the UK's RAE.

Is the phenomenon more general ?

We plot the standardised data for the hard and life sciences in the UK (red) and France (blue), where

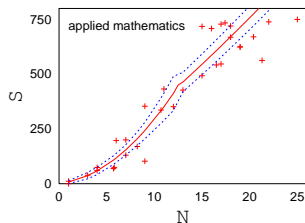
$$\sigma = \frac{s - \bar{s}}{\sigma_s} \quad \nu = \frac{N - \bar{N}}{\sigma_N}$$



The overlap is good.

## Absolute Strength

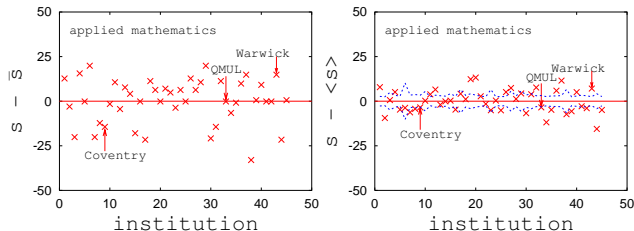
To reiterate the main point concerning the correlation between quality and quantity (group size), we plot the *absolute* strength  $S$  for applied mathematics (in the UK) as a function of  $N$  to show the breakpoint :



Without the breakpoint, the steepest gradient condition would lead to supporting only the biggest among the large groups so that only one group remains in the end.

# Intra-Disciplinary Renormalization

For applied mathematics, we plot  $s - \bar{s}$  and  $s - \langle s \rangle$  against  $N$ , highlighting the various university groupings



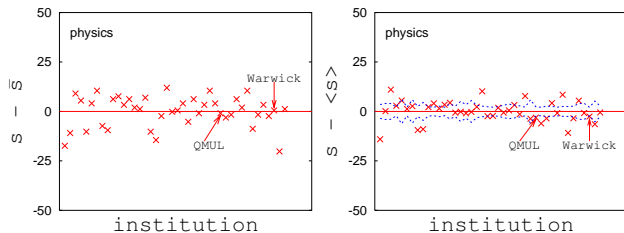
Left plot represents deviation of data from *global average*. St. dev. = 12.6, range = 52.9

Right plot represents deviation of data from *local average*. St. dev. = 6.4, range = 28.8



# Intra-Disciplinary Renormalization

Same plots for physics :



Left plot (*global average*) : St. dev. = 7.8, range = 32.1

Right plot (*local average*) : St. dev. = 5.3, range = 25.1

Left line separates groupings ; right line goes through groupings

# Conclusions

We explain why the average performance of larger groups appears to exceed those in smaller groups. We also determined critical masses.

- Community is greater than sum of its parts ...
- ...an effect which saturates beyond  $N_c$
- It is unwise to judge a group solely on quality profile : small/medium groups should not be expected to yield same strength as large ones
- It is unwise to judge individuals in a group on the basis of the group strength as this neglects interactions
- Need to take size into account to determine which groups are punching above or below their weight

# Conclusions

Strength is primarily ascribed to **two-way communication links**.

Universities should facilitate this

- Hotdesking bad!
- Distance working is bad!
- Collaboration is good!
- **Medium-sized groups should be supported**
- Small groups must endeavour to achieve (lower) critical mass

# Final Message

A medium sized group



is better than a small one



but the effect saturates beyond a certain size.

# Thanks

Thanks to Neville Hunt and to David Arundel, Christian von Ferber, Arnaldo Donoso and Andrew Snowden.